



# ALHAYA

The First and only dedicated cargo airline of Iraq



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# Program Outline





Dear USAID Iraq

February 2, 2021

**Subject: Infrastructure Expansion / Iraq Cargo Airline**

Good day and pray all is well. We would like to explore the opportunity for USAID to financially assist with expanding the operations of Alhaya, the first and only private cargo airlines of Iraq. A country's ability to transport cargo and passengers domestically as well as internationally, is a key element to the countries economic growth and stability.

In 2018 Pinnacle Partners was manded by Alhaya to assist with starting the first cargo Airlines of Iraq. Pinnacle Partner and Alhaya together purchased two Bombardier CRJ200 commercial Aircraft from Delta Airlines. Pinnacle Partners then converted the aircraft to cargo with Aeronautical Engineers in Dothan Alabama (USA). Complete passenger to cargo conversion process may be viewed on the following pdf link. [Bombardier CRJ200 / N859AS Passenger to Cargo Conversion Program outline](#)

The Iraqi Civil Aviation Authority issued Alhaya an Air Operating Certificate (AOC) in August of 2019. Alhaya has successfully operated cargo charters from Irbil Kurdistan Iraq to 10 countries throughout the Middle East, Europe and Asia.

Alhaya has recently mandated Pinnacle Partners to provide its fleet expansion expertise including financing options. As per the formal mandate letter on page 6, Pinnace Partners has been mandated to provide two Boeing 757 Cargo Aircraft. The acquisition and operation start up expense will be \$50,000,000.00 USD. Alhaya is ready and able to provide necessary bank guaranties and deposits to secure the loan.

We have worked successfully in Iraq since 2004. Our first large program in Iraq was to assist with relaunching Iraqi Airways. Additional data attached.

We are ready to provide additional data on Alhaya in the event USAID has interest in further developing Iraq's cargo airline infrastructure. We greatly appreciate your time and support. Wish everyone a blessed day.

Alden Crowley  
CEO  
Pinnacle Partners

A handwritten signature in black ink, appearing to be 'Alden Crowley', with a long horizontal stroke extending to the right.



**Alhaya to Pinnacle Partners Fleet Expansion Mandate**



January 15, 2021

Alden Crowley  
CEO  
Pinnacle Partners

**Subject: Aircraft Fleet Expansion Program / Mandate Letter**

Dear Mr. Crowley

Alhaya Aviation would like to express our appreciation to you and your esteemed company for providing two (2) CRJ200 Cargo aircraft and the necessary support to obtain our attached Iraq cargo AOC (Air Operating Certificate).

Alhaya Aviation would like to formally express our interest in purchasing two Boeing 757 cargo Aircraft.

Alhaya Aviation formally appoints Pinnacle Partners as our agent to provide the above reference Aircraft including financing.

Please immediately provide a viable solution and offer for our operations.

If the offer is attractive, we are ready and financially capable to move forward.

The offer is valid for three month from the date above.

Thank you for your time.

Othman Al Absi  
CEO  
Alhaya Aviation




Amman – Jordan office: Tell +962 6 5853977 / +962 79 9992208



Iraq, Baghdad +964 77 1111 4141info@alhaya-aviation.comwww.alhaya-aviation.com

حي الوحدة - شارع ٥٢ - محلة ٩٠٤ - رفاق ٦٠ - مبنى ٢٦





Brief Outline On  
**ALHAYA**

# ALHAYA

Receiving an Air Operating Certificate in August of 2019, Alhaya is the first and only private cargo Airlines of Iraq. Alhaya is headquartered at Irbil International Airport Kurdistan Iraq with cargo handling offices in Baghdad Iraq, Dubai UAE and Sharjah UAE. Alhaya currently operates one owned CRJ200F (8 Ton payload) and one leased Boeing 757F (35 Ton Payload).

In 2019 a total of 1,067 dedicated commercial cargo flights was flown into Iraq by forty-eight (48) foreign carriers. These Airlines include Turkish Airlines, DHL, Emirates Airlines Royal Jordanian and Silk Way Airlines. These foreign carriers are operating 99% of the required flights. Alhaya is currently securing 1% of the current market share due to the limited fleet size and weight as well as volume restrictions of the CRJ200F aircraft (8Ton).

Alhaya operates from Irbil/Baghdad to Sharjah UAE, Dubai UAE, Istanbul Turkey, Yerevan Armenia, Beirut Lebanon, Doha Qatar, Kuwait, Bahrain, India and Amman Jordan.

Alhaya currently Employees 25 pilots, engineers and executives.

Alhaya owns assets valued at \$10,500,000.00 USD.

To obtain 40-60% of the market share, Alhaya requires \$50,000,000.00 in financing to acquire two Boeing 757 cargo aircraft.

Alhaya has close relations with the Iraqi & Kurdistan Governments and favorable growth conditions are guaranteed.







**Alhaya**  
**Air Operating Certificate & Aircraft Certificate of Airworthiness**

AIR OPERATOR CERTIFICATE

CA-I / 203

REPUBLIC OF IRAQ



IRAQ CIVIL AVIATION AUTHORITY  
BAGHDAD INTERNATIONAL AIRPORT  
BAGHDAD, IRAQ

Operator Name:  
AL-Haya Aviation

DBA Trading Name:  
HYA

AOC #:  
009

Address:  
**AL-HAYA AVIATION**  
Building No.36 / / Complex 904 , St. 52/  
AL-Wahda District  
AL-Karada , Baghdad , Iraq  
Telephone: +964 -7711114141  
E-Mail: info@alhaya-aviation.com

Operational Points of contact:

Contact Details, at which  
operational management can be  
contacted without undue, are  
listed in:

Attachment 1

Contact

Expiry Date:

7<sup>th</sup> Aug. 2021

Telephone: +964 7704444466

Fax:

E-mail: dg@icaa.gov.iq

This Certificate Certifies that **AL-HAYA AVIAION** is authorized to perform Commercial Air Operations, as Defined in the Attached Operational Specification, in accordance with the operational manual and ICAR 3 of Iraq Civil Aviation Regulation.

8<sup>th</sup> Aug. 2020

Date of Issue

NAIEL SAAD ABDULHADI

Director General



Signature



# ALHAYA





شهادة الجدارة الجوية  
CERTIFICATE OF AIRWORTHINESS

CA-I/10  
NO. 530/3

طرم-ج/١٠  
رقم ٣/٥٣٠

١. علامة الجنسية والتسجيل: 1.Nationality and Registration Mark	٢. صانع الطائرة واسم الطائرة: 2.Manufacturer and Manufacturer Designation of Aircraft	٣. رقم تسلسل الطائرة: 3.Aircraft Serial No.
YI- BAR	Bombardier Inc, Montreal , Quebec , Canada CRJ-200	7421

٤. فصلة الطائرة: شحن جوي

٥. أصدرت شهادة الجدارة الجوية هذه وفقا لأحكام اتفاقية الطيران المدني الدولية المؤرخة في ٧ كانون الأول ١٩٤٤ وقاتون الطيران المدني العراقي المرقم ١٤٨ لسنة ١٩٧٤ وذلك بشأن الطائرة المشار اليها اعلاه والتي تعتبر جديدة بالطيران اذا تمت صيانتها وتشغيلها وفقا للقوانين المشار اليها اعلاه وفي حدود التشغيل الخاصة بها.

5.This Certificate of the Airworthiness is issued pursuant to the Convention on International Civil Aviation dated 7 December 1944 and to Iraqi Civil Aviation Law No. 148 of 1974 in respect of the above mentioned aircraft which is considered to be airworthy when maintained and operated in accordance with the fore-going pertinent operating limitations.

Stamp:

Signature:

  
Director General  
Civil Aviation Authority

Date of Issue : 6<sup>th</sup> Dec. 2020

Expiry Date : 5<sup>th</sup> Dec. 2021

لايجوز اضافة او شطب اي شئ في هذه الشهادة الا بالطريقة المسموح بها ومن قبل الاشخاص المخولين من قبل مدير عام سلطة الطيران المدني العراقي.

عند فقدان هذه الشهادة يجب اعلام سلطة الطيران المدني العراقي بذلك حالا.

على كل من يعثر على هذه الشهادة، ارسالها في الحال الى سلطة الطيران المدني العراقي - بغداد.

- No entries are to be made to this Certificate except by persons authorized.
- If this Certificate is lost, Iraq Civil Aviation Authority should be informed immediately.
- Any person finds this Certificate should submit it to the Iraqi Civil Aviation Authority.



# Alhaya Credit References





December 27th, 2020

To Whom It May Concern

This letter is to confirm Pinnacle Partners has provided cargo aircraft, jet engines, aircraft parts and maintenance support for Alhaya Aviation of Iraq from 2017 through 2020 valued at \$8,500,000.00 USD. All invoices were paid on time or ahead of schedule.

Pinnacle Partners values Alhaya Aviation as a customer and is ready to provide all necessary support for their growing fleet.

Should you require any further information, please contact me.

Sincerely,

With Kind Regards,

Aiden Kawika Crowley  
 CEO  
 Pinnacle Partners  
 Cell: 1-702-808-8929  
[aiden@pinnpart.com](mailto:aiden@pinnpart.com)  
[www.pinnpart.com](http://www.pinnpart.com)



REGISTRATION NOT TRANSFERABLE	
UNITED STATES OF AMERICA DEPARTMENT OF TRANSPORTATION - FEDERAL AVIATION ADMINISTRATION CERTIFICATE OF AIRCRAFT REGISTRATION	
This certificate must be in the aircraft when operated.	
NATIONALITY AND REGISTRATION MARKS <b>N 859AS</b>	AIRCRAFT SERIAL NO. 7421
MANUFACTURER AND MANUFACTURER'S DESIGNATION OF AIRCRAFT BOMBARDIER INC CL-600-2B19	
ICAO Aircraft Address Code: 52744330	
I S S U E D  T O	PINNACLE PARTNERS LLC 9811 W CHARLESTON BLVD STE 2 # 502 LAS VEGAS NV 89117-7519
	Corporation
It is certified that the above described aircraft has been entered on the register of the Federal Aviation Administration, United States of America, in accordance with the Convention on International Civil Aviation dated December 7, 1944, and with Title 49, United States Code, and regulations issued thereunder.	
DATE OF ISSUE EXPIRATION DATE	October 24, 2017 October 31, 2020
 <small>ADMINISTRATOR</small>	
 <small>U.S. Department of Transportation Federal Aviation Administration</small>	
<small>AC Form 8050-3 (10/2010) Supersedes previous editions</small>	



# Pinnacle Partners managed over \$8.5M of Alhaya maintenance and acquisition capital



**Aeronautical Engineers, Inc.**

May 24, 2018

To Whom It May Concern:

This letter is to confirm Aeronautical Engineers Inc. has provided Aviation parts and services for Pinnacle Partners during the year of 2017 and 2018 valued at \$2,300,000.00 USD. All invoices were paid on time or ahead of schedule.

Aeronautical Engineers Inc. values Pinnacle Partners as a customer and is ready to provide all necessary Aircraft cargo conversion kits for their growing fleet.

Should you require any further assistance, please contact me.

Sincerely,

A handwritten signature in blue ink that reads 'H. Ron Simpson'.

H. Ron Simpson  
Controller



Date: May 30, 2018

To Whom It May Concern:

This letter is to confirm Commercial Jet has provided Aircraft maintenance services for Pinnacle Partners during the year of 2017 and 2018 valued at \$1,700,000.00 USD. Invoices were paid on time and or ahead of schedule.

Commercial Jet values Pinnacle Partners as a customer and is ready to provide all necessary Aircraft cargo conversion and maintenance services for their growing fleet.

Should you require any further assistance, please contact me.

Sincerely,

A handwritten signature in blue ink that reads 'Barton Budman'.

Barton Budman

VP Finance



**PINNACLE PARTNERS  
POSITIVE APPROACH  
PROMISES PROLIFIC RESULTS**

## Pinnacle Partners Government & Aviation Industry Leader Endorsement Letters

- Pinnacle Partners trusted and endorsed by Boeing, the largest Aircraft manufacture in the world
- Pinnacle Partners trusted and endorsed by the USA Government
- Pinnacle Partners trusted and endorsed by Delta Airlines, the second largest Airline in the world with over 900 aircraft in daily operations





# Nevada Governor Endorsement Letter for Pinnacle Partners and Nevada Aero Maintenance



3<sup>rd</sup> from Left:  
Nevada Governor  
Steve Sisolak



----- Original Message -----

Subject: RE: Nevada Aero Maintenance  
From: Melanie Sheldon <[msheldon@diversifynevada.com](mailto:msheldon@diversifynevada.com)>  
Date: Tue, June 25, 2019 10:38 am  
To: "[alden@pinnpart.com](mailto:alden@pinnpart.com)" <[alden@pinnpart.com](mailto:alden@pinnpart.com)>, Ash Azmak <[aazmak@diversifynevada.com](mailto:aazmak@diversifynevada.com)>

Dear Alden,

I am pleased to provide The Nevada Governor's Office of Economic Development's (GOED) letter of support for the Nevada Aero Maintenance project.

Have a great day and feel free to reach out with any questions.

Kind regards,

Melanie Sheldon  
Director of Business Development  
Nevada Governor's Office of Economic Development  
555 E. Washington Ave., Suite 5400, Las Vegas, NV 89101  
Main: (702) 486-2700  
Office: (702) 486-2702  
Cell: (702) 526-0772  
[msheldon@diversifynevada.com](mailto:msheldon@diversifynevada.com)  
[www.diversifynevada.com](http://www.diversifynevada.com)

Nevada Governor's Office of  
**ECONOMIC DEVELOPMENT**  
*Empowering Success*

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Nevada Governor's Office of  
**ECONOMIC DEVELOPMENT**

555 E. Washington Avenue, Suite 5400, Las Vegas, NV 89101  
702.486.2700 • [www.diversifynevada.com](http://www.diversifynevada.com)

June 25, 2019

Mr. Alden Kawika Crowley  
Pinnacle Partners  
9811 West Charleston Blvd Suite 2-502  
Las Vegas, NV 89117

Dear Mr. Crowley,

I am pleased to learn about your Maintenance, Repair, and Overhaul (MRO) facility project to be based in Nevada. I sincerely appreciate your interest in bringing this exciting project to the state. The Nevada Governor's Office of Economic Development is committed to fostering economic growth and diversity across a variety of Industry Sectors, including Aerospace and Defense.

Our office looks forward to working with your company as part of Nevada's growing economy. We stand ready to address any questions and comments you may have.

Should you have any questions please feel free to contact me on 702 486 2702.

Yours sincerely,

Kristopher Sanchez  
Interim Executive Director  
Nevada Governor's Office of Economic Development

Steve Sisolak, Governor  
Kristopher Sanchez, Interim Executive Director

*Empowering Success*

# Boeing Endorsement Letter for Pinnacle Partners and Nevada Aero Maintenance



Founded	July 15, 1916; 102 years
Headquarters	Chicago, Illinois
Production output	•806 commercial aircraft (2018) •96 military aircraft (2018) •2 satellites (2018)
Revenue	US\$101.127 billion (2018)
Operating income	US\$11.987 billion (2018)
Net income	US\$10.460 billion (2018)
Total assets	US\$117.359 billion (2018)
Total equity	US\$410 million (2018)
Number of employees	153,027 (January 1, 2018)



Alden Crowley has developed close relations with many Executives within the Boeing Company.



The Boeing Company  
P.O. Box 3707 MC 21-93  
Seattle, WA 981242207

June 7, 2019'

Dear Pinnacle Partners,

The Boeing Company Global Services encourages the development of a vibrant and rich aviation landscape and support your effort in the creation and establishment of a new MRO facility in Nevada.

We hope in the future to be a business associate to Nevada Aero Maintenance and support your endeavor in repairing and maintaining Boeing aircraft.

Sincerely,

**Jeri Blevins**  
Material Services Sales Director  
Cell: 408.690.7921  
**Boeing Global Services**  
[Jeri.I.blevins@boeing.com](mailto:Jeri.I.blevins@boeing.com)



# Delta Airlines Endorsement Letter for Pinnacle Partners and Nevada Aero Maintenance



## Delta Company Data

Founded	May 30, 1924; 95 years ago
Commenced operations	June 17, 1929
Fleet size	885 (As of 31 March 2019)
Destinations	325 (As of 31 March 2019)
Headquarters	Atlanta, Georgia, U.S.
Revenue	\$44.438 billion (2018)
Operating income	\$5.264 billion (2018)
Net income	\$3.935 billion (2018)
Total assets	\$60.270 billion (2018)
Employees	86,564 (2018)



Delta Material Services, LLC  
3700 Southside Industrial Way SE  
Atlanta, GA 30354-2574

June 19, 2019

Alden Crowley  
CEO  
Pinnacle Partners  
Nevada Aero Maintenance

Dear Alden,

Delta Material Services is prepared to provide material support to Nevada Aero Maintenance MRO activities.

We look forward to establishing a long term business relationship with Nevada Aero Maintenance.

Kind Regards,

A handwritten signature in blue ink, appearing to read 'William Thompson'.

William Thompson  
Senior Vice-President Commercial

# Pinnacle Partners Long History in Iraq



Pinnacle Partners management has successfully conducted business in Iraq for over 17 years. Programs include working with Iraqi Airways, Kurdistan Airways, Boeing, Kurdistan Government, Iraqi Red Crescent and the Barzani Foundation.

In 2004 Teebah Airlines received the Iraqi Government contract to rebuild Iraqi Airways and operate on behalf of the Airline. Alden Crowley received the contract to supply the required Boeing 737 and Boeing 767 commercial Aircraft.



Left-Right  
Airline Engineer  
Alden Crowley

The project to rebuilding Iraqi Airways was featured on the front cover of Airliner World Magazine. Click on the following link to view magazine. [Airliner World Magazine](#)



In 2006, as Director of International Sales for Hamilton Aerospace, Alden Crowley received the contract to launch Kurdistan Airlines.





Kurdistan Airlines

هوانای کوردستان





In 2010 as CEO of Al Naser Airlines, Alden Crowley to assist with building the first private passenger Airlines of Iraq.



Left-Right  
Alden Crowley  
Mr. Absi  
Phoenix Arizona



After complete refurbishment in the USA, the Aircraft was delivered to Baghdad Iraq ready for operations.



10,000 toys & tons of medical supplies booked a flight from Phoenix Arizona to Baghdad Iraq on Al Naser Airlines new Boeing 737 Aircraft. Final, Destination, in the hands of Iraqi orphans. Organized by Alden Crowley



## 2015-2017 Another Joy Foundation, Boeing & Iraqi Airways Humanitarian Lift Programs



50,000 Toys, blankets, sleeping bags and soccer balls transported from the Boeing facility in Seattle Washington to Baghdad Iraq.  
Thousands of families positively impacted.



Above: Lukman Faily, Iraqi Ambassador to the USA and Alden Crowley, Aidan Crowley, Nadia Crowley



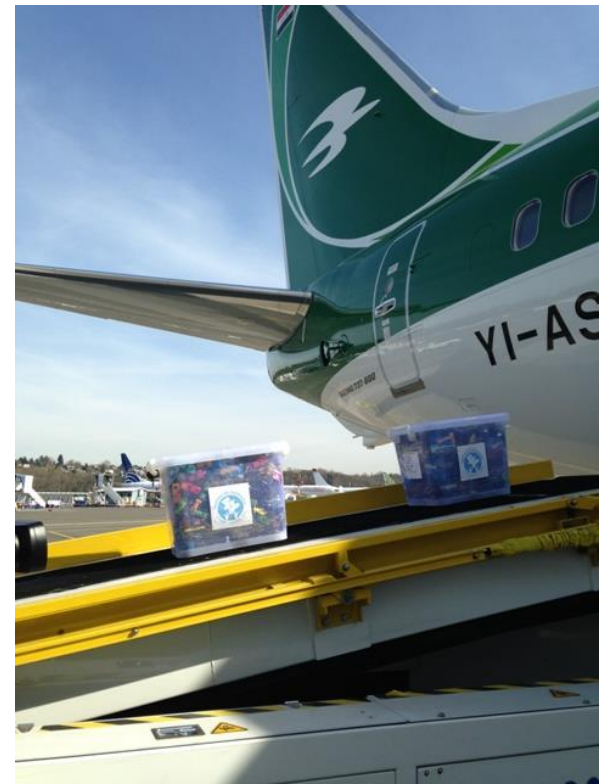
# Boeing & Iraqi Airways Humanitarian Lift Programs



Ahmed Jewad, Iraq Consul General  
Location: Hollywood CA.



Above: Lukman Faily, Iraqi Ambassador to the USA  
Location- Washington DC



## Iraqi Airways Humanitarian Lift Programs



# Boeing & Another Joy Foundation Humanitarian Lift Programs



**BOEING**

**Emirates** الخطوط الجوية العراقية Iraqi Airways

**ANOTHER JOY FOUNDATION**  
DELIVERING JOY AROUND THE WORLD

**PINNACLE PARTNERS**





In 2017 as CEO of Alhaya, Mr. Absi contracted Alden Crowley CEO of Pinnacle Partners to assist with building the first private cargo Airlines of Iraq. Two CRJ200 Passenger Aircraft were purchased from Delta Airlines, Converted to cargo in Dothan Alabama and the delivered to Kurdistan Iraq.



Left-Right  
Mr. Absi, CEO ALHaya  
Alden Crowley CEO  
Pinnacle Partners





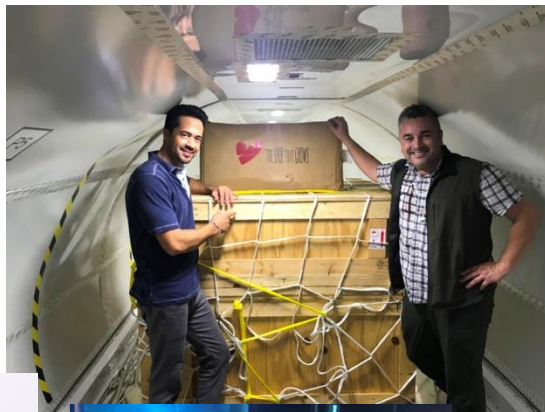
**Pinnacle Partners Passenger to Cargo Conversion Program Links (Photos from start to finish)**

- [1. Bombardier CRJ200 / N858AS Passenger to Cargo Conversion Program outline](#)
- [2. Bombardier CRJ200 / N859AS Passenger to Cargo Conversion Program outline](#)

REGISTRATION NOT TRANSFERABLE		
UNITED STATES OF AMERICA DEPARTMENT OF TRANSPORTATION - FEDERAL AVIATION ADMINISTRATION CERTIFICATE OF AIRCRAFT REGISTRATION		This certificate must be in the aircraft when operated.
NATIONALITY AND REGISTRATION MARKS <b>N 858AS</b>	AIRCRAFT SERIAL NO. <b>7417</b>	
MANUFACTURER AND MANUFACTURER'S DESIGNATION OF AIRCRAFT <b>BOMBARDIER INC CL-600-2B19</b>		
ICAO Aircraft Address Code: <b>52742441</b>		
ISSUED TO	PINNACLE PARTNERS LLC 9811 W CHARLESTON BLVD STE 2-502 LAS VEGAS NV 89117	This certificate is issued for registration purposes only and is not a certificate of title. The Federal Aviation Administration does not determine rights of ownership as between private persons.
	LLC	
It is certified that the above described aircraft has been entered on the register of the Federal Aviation Administration, United States of America, in accordance with the Convention on International Civil Aviation dated December 7, 1944, and with Title 49, United States Code, and regulations issued thereunder.		 U.S. Department of Transportation Federal Aviation Administration
DATE OF ISSUE <b>November 8, 2017</b>	<i>OKERUM</i> ACTING ADMINISTRATOR	
EXPIRATION DATE <b>November 30, 2020</b>		
<small>AC Form 8050-3 (10/2010) Supersedes previous editions</small>		



In 2019 a partnership with the Barzani Charity Foundation and Alhaya Cargo Airlines transported 500 New shoes, 2,000 books, 5,000 crayons, 1,000 new clothes to refugee children in Kurdistan Iraq. Program organized by Alden Crowley





**Alden Crowley**  
**CEO**  
**Pinnacle Partners**  
**Phone: 1-702-808-8929**  
**Email: [alden@pinnpart.com](mailto:alden@pinnpart.com)**  
**[www.pinnpart.com](http://www.pinnpart.com)**

